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COURIER BUILDINGS — DUNDEE DD1 9QJ

TELEPHONE 01382 223131

Rt Hon Alex Salmond MSP First Minister of Scotland St Andrew's House Regent Road Edinburgh EH1 3DG

FROM THE CHAIRMAN

FM OFFIC

AFT/LR

2<sup>nd</sup> July 2010

Dear Alex,

Thank you for your letter of 28<sup>th</sup> June regarding the article we discussed recently. I'm sorry that you were upset by this and note the comments that you make.

I will let the Editor see your letter and should point out that IJ Marshall is, of course, an independent columnist.

As you will know the Courier endeavours to be even handed in its treatment of politics and we published the correction you requested.

On a more positive note, although I was unable to attend the meeting with representatives of Gamesa, Murray attended on our behalf and I hope of course this will bear fruit in due course for Dundee.

Yours sincerely						
						_
				-		_
A	FT	hoi	msc	n.		

Director

REGISTERED ADDRESS: ALBERT SQUARE, DUNDEE DD1 9QJ. (REGISTERED IN SCOTLAND No. 5830)

Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG T: 0845 774 1741 ASS The Scottish Government

Christopher Thomson Chief Executive DC Thomson 2 Albert Square Dundee DD1 9QJ



Dear Christopher.

Many thanks indeed for our enjoyable meeting. It was a very wide-ranging discussion.

Thank you in particular for the pension paper which I will be studying very closely. In turn, I promised to send you some material.

Firstly, pleased find enclosed a link to The Crown Estate's supply chain website. There are numerous documents uploaded there which you will find of interest. The most relevant is "A Guide to an Offshore Wind Farm". This is a thorough document which provides a breakdown of all the key components for a Round 3 offshore wind project. With 12 offshore wind projects proposed to be developed and operated in Scotland by 2020, bringing a maximum capacity of 11.2GW, the scale of the market opportunity in Scotland is huge.

#### http://www.thecrownestate.co.uk/supply-chain

I am pleased to also provide you with a link to the "National Renewables Infrastructure Plan" which was published on 4 February 2010. This piece of work was led by Scottish Enterprise with support from Highlands and Islands Enterprise and the Scottish Government. You will see that Stage 1 of this Plan sets out possible locations for offshore wind manufacturing operations. The Plan examined the infrastructure requirements for the offshore wind industry and set out a first wave of proposed locations the length and breadth of Scotland. You will note that Dundee features in this Plan. The Scottish Government has now started work on Stage 2 of the Plan for the development of sites identified and a Delivery Group will be established involving the Scottish Government and other key stakeholders using the Stage 1 report findings to assess potential locations. You may wish to invite Scottish Enterprise to deliver a briefing on how we see Dundee fitting into the overall Plan.

http://www.scottish-enterprise.com/sedotcom\_home/your-sector/sector-energy/energy-background/energy-reports/energy-renewable-energy-reports.htm

Finally, I enclose details on the abscond rate from open prisons for you to pass on to your sceptical friend. As Burns would say, 'facts are chiels...'

	for Scalland
ALEX SALMOND	

	Open Estate Ave Daily Population	Total Absconds	Absconds Open Estate	from
1992/93	120	134		N/A
1993/94	127	148		95
1994/95	178	100		54
1995/96*	255	115		68
1996/97	290	123		98
1997/98	285	58		39
1998/99	297	43		35
1999/00	220	51		35
2000/01**	251	52		43
2001/02	238	52		34
2002/03	254	56		45
2003/04	285	56		50
2004/05	290	80		71
2005/06	342	66		63
2006/07	339	87		79
2007/08	484	74		68
2008/09	342	19		16
2009/10	269	11		9

A382



#### Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG T: 0845 774 1741

Derek Tucker
Editor
Press and Journal
Aberdeen Journals Ltd
Lang Stracht
Mastrick
Aberdeen AB15 6DF

5 December 2008

#### Dear Mr Tucker

I write in response to the daft attack on Government renewables policy by the Labour Party (your 3 December edition) and to assure your readers that Scotland's renewables sector has never been in better shape.

We are on track to exceed our target of 31% of electricity demand from renewables by 2011 – an unthinkable prospect but a few short years ago. We have consented an unprecedented 16 renewable consents – a total 1.5GW of capacity - since May 2007 at more than double the rate of the previous administration. We propose to introduce UK-leading revenue support mechanisms for the wave and tidal sector. And we have now launched one of the largest innovation prizes in history, which, since going live this week, has already received 7 expressions of interest from around the world.

Scotland's seas can provide 25 per cent of Europe's tidal power and 10 per cent of wave power. This cannot happen overnight. A short duration, early-stage innovation prize might look better for a quick headline, but it's no serious way to incentivise development in the marine renewables sector on a global scale. The international panel of experts unanimously agreed that the longer term Grand Challenge represented by the Saltire Prize is the better option.

Our capital support fund for marine energy, meanwhile, was boosted from an initial £8 million to £13.5 million, which is already supporting multiple projects, and is available to industry at a rate faster than they are able to draw down. This scheme is already the most generous in Europe, and as always we stand ready to do more.

Backed by our significant support, developers are also investing millions. The Crown Estate's decision to lease parts of the Pentland Firth for commercial marine energy projects, Scottish Power's plans to develop tidal projects there and our proposed increase to marine and tidal support through the Renewables Obligation – the most generous support in the UK - is more than enough evidence of the huge private and public sector investment and interest in developing marine energy.

As the biggest government innovation prize in history, the Saltire Prize complements that activity by challenging the brightest minds around the world to push the frontiers of innovation in green marine energy, unlock our vast marine energy wealth and put our nation at the very forefront of the battle against climate change.

This Scottish initiative has created huge excitement internationally. Our associates in the Saltire Prize are National Geographic, the biggest educational charity in the world while Fortune magazine recently summed up our efforts under the heading, "Scotland rules the waves".

All of us should take pride in this progress and should not be put off by the few voices of negativity at home. In that way Scotland can make a difference.

Uf South

#### Birrell M (Michael)

From:

Birrell M (Michael) on behalf of First Minister

Sent:

16 February 2011 18:29

To:

Pringle K (Kevin); McLeish W (Will); McAllister C (Colin); Nicolson S (Stuart) Special

Adviser; First Minister; Pescodd V (Victoria); Communications First Minister

Subject:

FW: Personal - Note from Rt Hon Alex Salmond MSP, First Minister of Scotland - NOT

FOR PUBLICATION

Email below now issued.

(Diana - please log and save to Objective as 'correspondence')

**Thanks** 

Michael

Copy correspondence Copy policy Copy IOM

Michael Birrell
Information and Office Manager
Office of the First Minister

First Minister's preferences can be found at: <a href="http://intranet/InExec/AboutUs/Directorates/Ministerial-SupportGroup/Ministers/MinisterialPrivateOffices/FirstMinister/FirstMinister1/Intro">http://intranet/InExec/AboutUs/Directorates/Ministerial-SupportGroup/Ministers/MinisterialPrivateOffices/FirstMinister/FirstMinister1/Intro</a>

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From: Birrell M (Michael) On Behalf Of First Minister

**Sent:** 16 February 2011 18:26

To: 'b.waddell@

Subject: Personal - Note from Rt Hon Alex Salmond MSP, First Minister of Scotland - NOT FOR PUBLICATION

Dear Mr Waddell,

Please see below a personal note from the First Minister:

Dear Bruce.

Your editorial on Monday February 14<sup>th</sup> "Labour give young hope" made me wonder if your paper missed the Scottish Government's budget, which was opposed by the main opposition party, last week.

Our budget will provide a total of 46,500 training opportunities, including a record 25,000 modern apprenticeships, invest an extra £15 million in college bursaries and boost college places by a further 1,200. This will deliver real training and jobs to give young people hope for the future.

What's more the piece also contained a number of inaccuracies. This Government has invested over £7 billion in further and higher education. We have made an investment totalling £84m in student support and the amount of support provided to students has increased by 10 per cent in real terms under this Government.

This complements our abolition of the Graduate endowment fee – which immediately benefitted 50,000 students and graduates as well as future generations of graduates – and we remain committed to no tuition fees.

We have also maintained the vital Educational Maintenance Allowance – unlike the UK Government, which has abolished it in England – giving young people from low income households the financial support they need to stay in learning, rather than leaving at 16.

I hope to see these facts covered in any future reporting of training for young people by the Daily Record.

# Rt Hon Alex Salmond MSP First Minister of Scotland

Michael Birrell
Information and Office Manager
Private Office of the First Minister
Scottish Government
St Andrew's House
Regent Road
Edinburgh EH1 3DG

AS 84

From:

Howell S (Sebastian)

Sent: To: 31 May 2011 17:30:57 Ministerial Correspondence Unit

Subject:

FW: Meeting with BBC Trust Chairman

Please add to MACCS - many thanks,

Sebastian Howell

Diary Secretary to First Minister Office of The First Minister of Scotland

First Minister's preferences can be found at: http://intranet/InExec/AboutUs/Directorates/Ministerial-SupportGroup/Ministers/MinisterialPrivateOffices/FirstMinister/FirstMinister1/Intro

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From: Michelle Dunlop [mailto:michelle.dunlop

On Behalf Of Bill

Matthews

Sent: 27 May 2011 09:43

To: First Minister

Cc: Wilkins R (Richard); Allan Jack

Subject: Meeting with BBC Trust Chairman

#### First Minister,

Following our brief conversation at the reception for the outgoing Lord Advocate last week, I have passed on your regards to Lord Patten. As the new Chair of the BBC Trust, Chris is hoping it may be possible to arrange to meet with you at some convenient point in the not-too-distant future.

Chris has plans to be in Scotland on the 23rd and 24th August and I wonder whether it may be possible and convenient to arrange a meeting at any point on either of these dates. If this is not suitable, I can suggest some alternative dates for Scotland late in September. It may of course be possible to meet in London and if this is preferable, I'd be grateful for any dates you may wish to suggest.

With best wishes,
[cid:image001.jpg@01CC1FB8.80412BE0]
Bill Matthews
BBC Trustee for Scotland

http://www.bbc.co.uk

This e-mail (and any attachments) is confidential and may contain personal views

From:

Sent:

28 February 2012 09:39:35

To:

Ministerial Correspondence Unit

Subject:

DIARY: FW:

Please put this case onto MACCS for PS / FM signature

Assistant Diary Secretary
Office of the First Minister of Scotland

First Minister's preferences can be found at:

http://intranet/InExec/AboutUs/Directorates/CabinetDirectorate/Ministerial PrivateOffices/OfficeOfTheFM/Intro

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From: Aberdein G (Geoff)

Sent: 15 February 2012 18:38

To: First Minister; Smith C (Craig); Caldwell A (Alan); Kay L (Lorraine)

Cc: Pyle C (Colin)

Subject: FW:

To be considered.

G

Special Adviser to the First Minister St Andrew's House Regent Road Edinburgh EH1 3DG geoff.aberdein@

From: Damian Bates [mailto:Damian.Bates@

Sent: 14 February 2012 17:33 To: Aberdein G (Geoff)

Subject:

Geoff,

Further to our conversation this morning, I would like to formally invite the First Minister and his wife Moira to be guests at my table for the Press and Journal Energy Ball on the evening of Saturday, August 18th 2012. The sit-down, black tie dinner is a celebration of all the oil, gas and renewables sectors and is attended by around 1,200 people from the industry. It is believed to be the largest sit down meal in Scotland.

As well as being a celebratory night, with music to dance to from The Magic of Motown, we also raise a significant sum for charity. The First Minister would not be expected to speak as it is an informal affair - but I am sure he would be keen to speak to some of the attendees and could say a few words at the start of the evening if he so wished.

The event begins circa 7pm and ends at 1am, although, of course, if he and Moira wished to leave earlier then we would totally understand.

I will give specific details closer to the event, but would welcome an answer at your convenience as to whether the First Minister and Mrs Salmond would wish to attend.

Regards
Damian
Damian Bates 1 Editor
[cid:image001.jpg@01CCEC10.E3BDCB40]
E: damian.bates
[cid:image002.jpg@01CCEC10.E3BDCB40]
www.pandjenergy.co.uk
O
for legal purposes.
******************
This email has been received from an external party and
has been swept for the presence of computer viruses.
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# **News International Limited**

Registered Office: 1 Virginia Street, London E98 1XY

Registered Number 81701 England

Leslie Hinton Executive Chairman

11 September 2007

Rt Hon Alex Salmond MSP Office of the First Minister St. Andrew's House Regent Road Edinburgh EH1 3DG

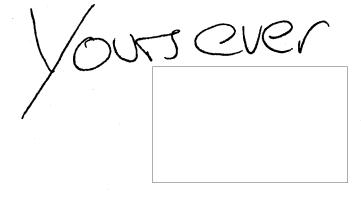
Deardex,

I am delighted that you can join us as guest of honour for the formal opening of our Eurocentral printing plant on Tuesday, 30 October.

The event will begin at 12:00 noon and will end around 2:30 pm. There will be brief speeches at 12:30 pm, followed by an unveiling ceremony and then lunch at 1:30 pm. We hope you will agree to say a few words before declaring the plant officially open.

As you know, this is the first of three new print plants we are opening throughout the United Kingdom. Our Scottish site is the first to become fully operational.

I hope we can get together before the big day. I expect to be in Scotland in a couple of weeks and will call your office.



#### Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG T: 0845 774 1741



Mr Rupert Murdoch
Chairman and Chief Executive Officer
News Corporation
1211 Avenue of the Americas
8<sup>th</sup> Floor
New York, NY 10036
USA

24% October 2007

#### Dear Rupert,

It was good to meet you again in New York last earlier this month. I enjoyed our conversation and, as ever, found your views both insightful and stimulating. Thank you very much for your letter of 12 October and Jim Webb's book which I will read with interest.

We spoke about the Globalscot network and I am delighted that you have agreed to become a member. You might find the following information about Globalscot helpful.

Globalscot is a prestigious, international network of Scots, and those with an affinity for Scotland, who are committed to advancing Scotland's economic success. Scotland is one of the most transformed global economies, with sectors such as finance, electronics, life science, energy, tourism, chemicals and food and drink dominating our modern and increasingly diverse economy. Over 900 Globalscots – all senior international business leaders – are making an invaluable contribution to Scotland's continued transformation. I regard Globalscot as an elite sales force for Scotland and I consider it is a huge complement to our nation that leaders such as yourself have agreed to contribute.

Throughout the world Globalscots are supporting Scotland's most promising companies, providing advice on their strategies and operations, and helping them to identify and exploit growth opportunities. Globalscots are also helping to open doors for Scotlish companies and raising the profile of Scotland's economic ambitions.

As a high profile Globalscot member I believe that your participation would send a powerful signal about Scotland's ambition and our determination to pursue greater economic prosperity.

My office would be very happy to work with your pannounce your membership of the Globalscot net might be to make the announcement around the International Plant, in Glasgow, on the 30 Octobe this basis can I suggest that your office contacts Private Secretary at robin.navsmith(	work. One obvious opportunity time of the opening of the News r. If you are happy to proceed on
Again, it was really good to meet you again last w for agreeing to become a Globalscot. I look forwa and to Scotland very soon.	
With very best wishes.	
Yours sincerely	

#### Rt Hon Alex Salmond MSP First Minister of Scotland



St Andrew's House, Regent Road, Edinburgh EH1 3DG T: 0845 774 1741

Rupert Murdoch Chairman and CEO News Corporation 1211 Avenue of the Americas 8<sup>th</sup> floor New York, NY0036 USA

31st October 2007

Dear Mr Murdoch

Thank you so much for the invitation to open the splendid new plant at Eurocentral. I hope that News International goes from strength to strength and that your "big bet" in newspapers will pay off.

I promised to send details of Black Watch, which is now playing in New York. The play staged by the National Theatre of Scotland is showing at St. Ann's Warehouse, Brooklyn until 11<sup>th</sup> November. We can accommodate you and any guests you choose up to 4 for the following performances:

- 31 October evening performance
- 2 November evening performance
- 3 November matinee or evening performance
- 4 November evening performance
- ; 6 November evening performance
- 10 November matinee or evening performance

We would be very happy to organise for you to meet with the artists if you like. However, if you would like to attend incognito this can also be arranged. I will arrange for my office to contact your secretary to make further arrangements.

Remember this is a rough tough production, which puts forward a number of views which you might find controversial. However, it has outstanding theatrical merit and also captures something of the essence of the fighting Scot that Jim Webb has been writing about. Please let me know your opinion of the production when you have the chance to see it. And finally, as I mentioned in a previous letter, thank you so much for accepting the invitation to become a GlobalScot. I believe your participation will make a substantial boost to the ranks and send a signal of Scotland's intention to excel once again in economic performance.

ALEX SALMOND	
Dest wishes and yours for occ	Juanu
Best wishes and yours for Sci	otland

## Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG T: 0845 774 1741



Sir Rupert Murdoch 1211 Avenue of the Americas New York New York 10036 USA

September 2008

Dear Sir Rupert

Scotland is a country renowned for being the birthplace of Golf and as such we take pride in calling ourselves "The Home of Golf". Scotland is due to host the Ryder Cup at Gleneagles in 2014 and as future hosts we have the opportunity to invite a limited number of guests to the preceding tournaments.

I would like to invite you to join me as part of the official Scotland delegation to the forthcoming 37th Ryder Cup Matches to be held at the Valhalla Golf Club in Louisville, Kentucky, next month.

During your time with us we hope to bring some of our famed Scottish hospitality to Louisville. We'll be giving you a world-first viewing of our new film 'Scotland. The Home of Golf', which promotes our golfing history, our modern and dynamic nation and, of course, previews the exciting Ryder Cup in 2014 and Scotland's Year of Homecoming in 2009.

The programme we have developed during the course of your stay with us promises to provide a memorable experience for all in both a sporting and business context.

The attached information briefly details an outline itinerary for your stay with us, and we will provide you with hotel accommodation, entry tickets and full hospitality tickets from Sat 20th to Mon 22nd to join me to watch the final two days of what will I'm sure be another stirring match between Europe and the USA teams.

I trust you will agree that this will be a fantastic opportunity to enjoy one of the world's greatest sporting spectacles and I hope that you will be able to join me in Louisville.

Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 30G T: 0845 774 1741



Mr Rupert Murdoch 1211 Avenue of the Americas New York New York 10036 USA



3/2 October 2008

#### Dear Rupert

It was very good to speak to you recently. As I mentioned, I have recently launched a DVD aimed at encouraging thousands of golfers to come to Scotland next year to join the Homecoming 2009 celebrations. Sean Connery has provided an excellent voiceover to the film and the footage of Scotland and its golf courses is stunning. I enclose a copy for you to preview and I hope you can help in ensuring maximum exposure for this film.

The film promotes Scotland, golf and, crucially, the Year of Homecoming. As I mentioned when we spoke, Homecoming celebrates the 250th Anniversary of our national poet, Robert Burns, and we are associating this with a call to all those with an association or affinity with Scotland to 'come home' during 2009. Many great events will be held between Burns Night and St. Andrew's Day and I enclose a brochure so that you can see the extent of the celebrations that we have planned. I would be delighted if you could join me at any of the Homecoming events as my special guest.

I look forward to welcoming you back to Scotland in the near future.

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Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG 7: 0845 774 1741



Mr Rupert Murdoch 1211 Avenue of the Americas New York New York 10036 USA

522 December 2008

#### Dear Rupert

I recently wrote to you enclosing a copy of a DVD with a voice over by Sean Connery that encouraged golfers to come to home of golf next year and to join in our Homecoming Scotland 2009 celebrations. i asked that you help ensure maximum exposure for this film and I am very grateful to you for showing it across some of your network.

We are continuing to promote our Year of Homecoming and we now have a programme of over 300 events celebrating the 250<sup>th</sup> anniversary of Robert Burns and some of Scotland's other contributions to the world. I have just launched a TV advert aimed at generating a sense of excitement in anticipation of the Year of Homecoming. I have enclosed a copy of the advert (there are two versions of the advert, one 60 seconds in duration, the other 40 seconds).

The advert features ten well-known Scots, all of whom have made a significant mark on the world and are recognised for their achievements. The participants, all of whom gave their time freely, include Sir Sean Connery, Brian Cox, Lulu and, wearing his three gold medals from the Beijing Olympic Garnes, cyclist Chris Hoy. They are shot against a backdrop of some of Scotland's greatest locations, singing lines from Dougie MacLean's 'Caledonia', a song that resonates deeply with people of all ages across Scotland and far beyond The finished product is excellent and I would be extremely grateful if you would consider again assisting in ensuring maximum exposure of the advert.

As I mentioned before, I would be delighted if you where able to join me at any of the Homecoming events as my special guest and I look forward to welcoming you back to Scotland in the near future.

Y- f- Scatla.

A592

Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG T: 0845 774 1741



Mr Rupert Murdoch 1211 Avenue of the Americas New York New York 10036 USA

February 2009

Dear Rupert

Many thanks for taking the time to speak with me earlier this week.

As discussed I would be delighted if you were able to join me as guest of honour for The Gathering celebrations on 25 July. I will host a reception at the Great Hall in Edinburgh Castle before the unique Pageant production takes place, a highlight of the weekend's celebrations.

We also discussed the possibility of SKY covering the Pageant as an exclusive programming opportunity. Dan Potra, the co-ordinator and creative director of the Sydney Olympics opening ceremony, has been recruited to deliver The Pageant which I've been assured will be a professional, dramatic and heartfelt production.

The Gathering is a signature event of the Hornecoming programme and will offer a unique celebration of the culture and history of Scotland. It is set to be the greatest ever international clan gathering with an expected 50,000 visitors over the weekend of Saturday 25 and Sunday 26 July.

Holyrood Park will be home to a two-day Scottish festival and Highland Games - the largest ever held in Scotland with a Clan Parade along the Royal Mile followed by the Historic Pageant on Edinburgh Castle Esplanade on the Saturday evening. Up to 8500 people from 140 clans will march along the Royal Mile with banners, pipes and drums, reminiscent of, but larger than, the 1822 pageant organised by Sir Walter Scott for the visit of King George IV which involved 45 clans.

I'm sure you will agree The Gathering, and Pageant in particular, presents a great programming opportunity for SKY and I understand the organisers of the event are wiling to discuss the legacy and commercial benefits that would extend from coverage of this momentous event.

Your for Since



1211 AVENUE OF THE AMERICAS • NEW YORK, NY 10036 • 212-852-7100 • FAX: 212-852-7094

RUPERT MURDOCH, A.C.
CHAIRMAN AND CHIEF BRECUTIVE OFFICER

March 5, 2009

Rt Hon Alex Salmond MSP First Minister of Scotland St. Andrew's House Regent Road EDINBURGH EH1 3DG

Dear Alex:

Thank you very much for your letter and the beautiful brochure about your coming celebrations. I can't yet promise to be there but I am trying.

I have passed your letter on to Sky Television to see what they can do and either they or I will be in touch with you very soon.

With best wishes,

Sincerely.

Rupert Murdoch

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Journalists' Charity

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2 If hot, info note.

Diam:

Alex Salmond MSP

First Minister

The Scottish Parliament

Horse Wynd

Edinburgh

EH99 ISP.

Dear Alex,

Dear Alex,

Thank you for taking the time and trouble to speak at the Journalists' Charity Lunch on Friday. I thought you hit just the right note with your speech and I got a lot of positive feedback.

The great news is we raised nearly £27,000 from the event, which I think is something of a record. It does mean, however, that the target will need to be that bit higher next year!

Thanks also for agreeing to the four ball at Loch Lomond and for offering the lunch at Holyrood. I will be in touch to confirm nearer the time. If you would like to play in the golf day at The Carrick, it is scheduled for Monday, June 22. It would be great to have you there.

Yours sincerely.

David Dinsmore
CHAIRMAN

Correspondence c/o Kim Manners, The Scottish Sun, Guildhall Building, 57 Queen Street, Glasgow, GI 3EN

Administration of the Working name of registered charity The Newspaper Press Fund No 208215

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5th FLOOR, GUILDHALL, 57 QUEEN STHELT GLASGOW, G1 3EN Tel: 0141 420 5200 Fax: 0141 420 5248 EMAIL: 800118th SUN@the-SUN.CO.UK

Alex Salmond MSP First Minister The Scottish Parliament Horse Wynd Edinburgh EH99 1SP.

FM UFFILL

4th February 2010

Dear Alex,

**EDITOR** 

I would be delighted if you and Moira could join me for Scottish Opera's La Boheme on Thursday 25<sup>th</sup> February 2010, at the Theatre Royal, 282 Hope Street, Glasgow, G2 3QA.

The evening will commence with a drinks/canapes reception at 6.00 p.m. followed by pre-show talk given by Dafydd Burne-Jones, Scottish Opera Staff Producer. Performance starts at 7.15 p.m. and there will be a 20 minute interval where refreshments will be served. Performance ends approx 9.40 p.m. and refreshments will be served until 10.30 p.m.

Please contact my P.A. Kim Manners on	hould you wish to accept.
Yours sincerely,	
	•
David Dingmore	

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#### Rt Hon Alex Salmond MSP First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG 1: 0845 774 1741



James Murdoch
Chairman and CEO, Europe and Asia
News Corporation
3 Thomas More Square
Thomas More Street
London
E98 1EX



#### **Dear James**

It was a pleasure meeting you in London last week and I would like to thank you for hosting lunch which was most enjoyable. I appreciated the opportunity to meet and thought our conversation on business opportunities for BSkyB in Scotland most useful.

As we discussed, BSkyB already has a significant presence in Scotland with offices located in Dunfermline, Livingstone and Uddingston. I am proud of the fact that Scotland is an internationally recognised Business Process Outsourcing location. This is in large part due to Scotland's combination of high quality skills and lower overheads, compared to the rest of the UK and Europe.

I was pleased to hear your comments confirming this view with your observation that Scotland is the 'gold standard' in business outsourcing. I intend for Scotland to continue to capitalise on its strengths in this field.

As we discussed, this competitiveness will continue to offer significant benefits to BSkyB. The Scottish Government has recently opened the Airdrie to Bathgate Rail Link, providing a fourth rail route between Edinburgh and Glasgow and thereby affording greater connections across Central Scotland. The rail link ensures efficient public transport for our already highly skilled labour force to businesses located in the central belt. The link passes through Livingston, and so would obviously provide a strong advantage should BSkyB choose to expand its operations in Livingston and Dunfermline.

As we discussed, Scotland has a system of colleges which is second to none in terms of the quality and relevance of the skills training it delivers. Our colleges operate in a way which enables them to respond quickly and flexibly to the training needs of successful and expanding businesses. College governance is business-led which guarantees the very strong economic relevance of college activity. This is reinforced by the independence we deliberately give to colleges, allowing them to support the continuing development of Scotland's economy based on their considerable expertise and links with business, and with the minimum of interference by government.

enjoy the opportunity to reciprocate y	conversation on BSkyB's presence in Scotland. I would also rate your hospitality here in Scotland. Therefore, I very much oin me for dinner at Bute House at some point in the next or can be contacted on br			ry much next
firstminister@	can be contacted on			
	4	1-	Sext	la. I
ALEX SALMOND				

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## **News International Newspapers (Scotland) Ltd**

5th FLOOR, GUILDHALL, 57 QUEEN STREET, GLASGOW GI 3EN TEL: 0141 420 5100 FAX: 0141 420 5170

22 April 2011

The Rt Hon Alex Salmond MSP First Minister St. Andrew's House Regent Road Edinburgh EH1 3DG 2.6 APR 2011

16 MAY 701 FM 0 F1

**Dear Alex** 

Thank you for coming to speak at our Political Breakfast yesterday. Your contribution was extremely well received and set the tone for what appears to have been a very successful event.

My four colleagues went on to do a very good job of presenting the naked truth about politics and politicians but I think you came out of it relatively unscathed!

I wish you all the best for May 5, and thanks once again for taking the trouble to speak.

With kind regards

Yours sincerely

, David Dinsmore

General Manager



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9 May 2011

10 MAY 2011

The Rt Hon Alex Salmond MSP First Minister St. Andrew's House Regent Road Edinburgh EH1 3DG

FM 0 F. C:

Dear Alex

Many congratulations on Friday's quite astonishing victory. I never thought I would ever see the day that Glasgow in particular voted anything but Labour. The professionalism of your campaign and team should be recognised and applauded.

As we discussed, this result was born out of a desire for change and the reinvigoration of Scotland. I look forward to News International playing its part in helping to make the country a place where outward looking, forward thinking and risk taking are the norm.

You have been given great power — I wish you wisdom, strength — and patience - in wielding it.

With kind regards

Yours shooteld

Devid Dinsmore
General Manager





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## Rt Hon Alex Salmond MSP First Minister of Scotland

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David Dinsmore
General Manager
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May 2011

Dear David

I wanted to thank you personally for your recent letter and kind words of support.

I am delighted to return to the office of First Minister and to have an opportunity to serve Scotland for another five years. The people of Scotland have placed their trust in me and my ministerial team, and together we will work hard to deliver the ambitions and aspirations of our nation.

I am very grateful for your support and look forward to working with you in the future.

J- J- Setland